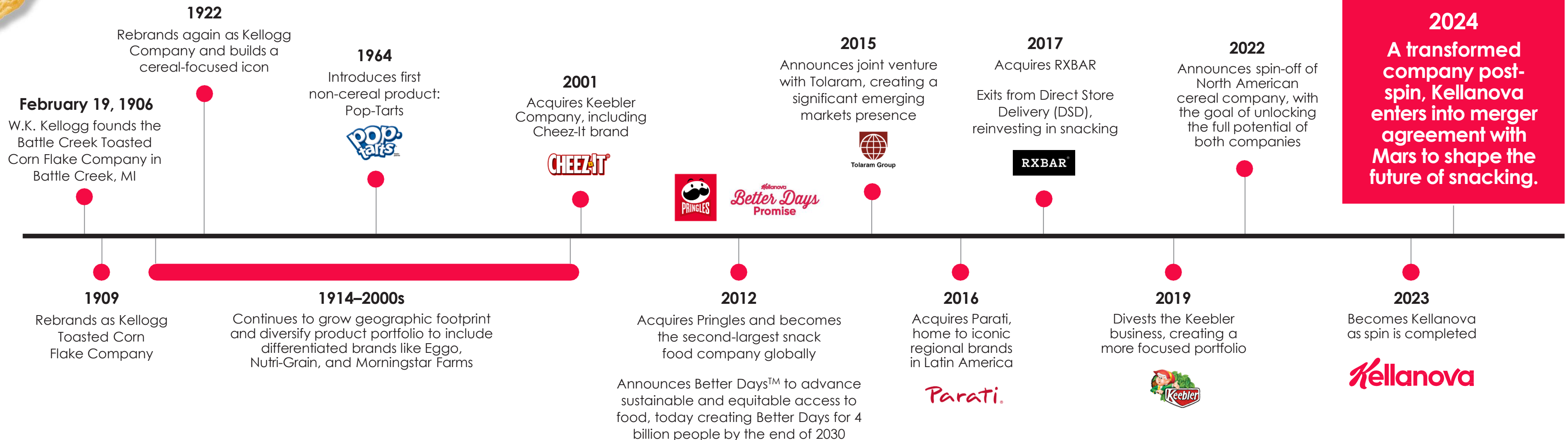




Continuing Our Journey To Unleash Kellanova's Potential

Combination with Mars, Incorporated will accelerate Kellanova's evolution, creating new and exciting opportunities for our employees, our customers, and our suppliers



“Kellanova has been on a transformation journey to become the world's best snacking company, and this opportunity to join Mars enables us to accelerate the realization of our full potential and our vision.”

Steve Cahillane
Chairman, President, and Chief Executive Officer

Forward-Looking Statements

This communication includes statements that are forward-looking statements made pursuant to the safe harbor provisions of Section 27A of the Securities Act of 1933, as amended, and Section 21E of the Securities Exchange Act of 1934, as amended, which may involve risks and uncertainties that could cause actual results to differ materially from such forward-looking statements.